



National Professional Qualifications

BLOCK OVERVIEWS FOR DELIVERY PARTNERS

NPQ for Leading Teacher Development					
Block no.	Block 1	Block 2	Block 3	Block 4	Block 5
Specialist focus	<i>Leading improvement</i>	<i>Underpinning principles</i>	<i>Developing others</i>	<i>Furthering your specialism</i>	<i>Embedding in practice</i>
Block title	Leading improvement	Principles of effective teaching	Designing effective professional development	Teaching and adapting	Evaluation and continuous improvement
DfE Framework coverage	2: Designing Effective Professional Development 1: Teaching (ECF)	3: Delivering Effective Professional Development 2: Designing Effective Professional Development 1: Teaching (ECF)	2: Designing Effective Professional Development 3: Delivering Effective Professional Development 1: Teaching (ECF)	2: Designing Effective Professional Development 3: Delivering Effective Professional Development 1: Teaching (ECF)	4: Implementation 3: Delivering Effective Professional Development 1: Teaching (ECF)
Main foci	<ul style="list-style-type: none"> The importance of teacher quality in raising pupil outcomes Understanding and applying best evidence The characteristics of effective PD Developing a Theory of Change Theories of Change and making change sustainable whilst dealing with resistance to change and misconceptions Using assessment information and data Understanding and making use of existing frameworks Developing a cycle of diagnosis, action, and evaluation Putting evidence to work (exploring the evidence>preparing>delivering>sustaining) 	<ul style="list-style-type: none"> The use of successful PD models applied to key statutory guidance Early Career Framework Teacher Standards ITT Core Standards Post-Ofsted inspection school improvement planning Different forms of effective PD: an introduction (advantages and disadvantages of each) Scaffolding teacher development (the <i>Education Development Trust Teacher Professional Growth cycle</i>: knowing about>knowing how>reflecting) 	<ul style="list-style-type: none"> Effective practice in remote and blended learning <i>Education Development Trust principles for effective remote learning</i> The <i>Education Development Trust Teacher Mindset Tool</i> The <i>Education Development Trust Teacher Practice Tool</i> Understanding Teaching Professional Growth: the <i>Education Development Trust 10 Principles</i> 	<ul style="list-style-type: none"> The <i>Education Development Trust Professional Knowledge Base</i> that teachers need to acquire and apply Subject matter knowledge Specific pedagogical content knowledge Curriculum knowledge Generic pedagogical knowledge Contingency knowledge Digital knowledge Self-identified reading and research in specialised areas Effective practice in remote and blended learning: <i>Education Development Trust principles for effective remote learning</i> 	<ul style="list-style-type: none"> Implementation challenge case studies: successful, partially successful and unsuccessful examples of PD implementation Planning a full implementation project Identifying barriers to change Implementation in practice Holding people to account and making change stick Data collection, monitoring and evaluating implementation

NPQ for Leading Teaching					
Block no.	Block 1	Block 2	Block 3	Block 4	Block 5
Specialist focus	<i>Leading improvement</i>	<i>Underpinning principles</i>	<i>Developing others</i>	<i>Furthering your specialism</i>	<i>Embedding in practice</i>
Block title	Leading improvement	Ensuring every teacher knows how pupils learn	Developing curriculum within your subject	Developing effective classroom practice across your team	Improving assessment/feedback
DfE Framework coverage	2: School Culture 8: Professional Development 1: Teaching (ECF)	3: How Pupils Learn 6: Adaptive Teaching 1: Teaching (ECF)	4: Subject and Curriculum 1: Teaching (ECF)	5: Classroom Practice 1: Teaching (ECF)	7: Assessment 9: Implementation 1: Teaching (ECF)
Main foci	<ul style="list-style-type: none"> The role of great teachers and their impact on pupil outcomes Understanding and applying best evidence in teacher PD Theories of Change and making change sustainable whilst dealing with resistance to change and practitioner misconceptions Using assessment information and data Understanding and making use of existing frameworks The role of the leader in developing others, including managing PD Setting priorities and managing change over time: Theory of Change – defining the problem, taking considered actions, measuring the impact of the solution Defining and measuring the impact of your leadership Equality, diversity and creating a safe space where mistakes are an opportunity to learn 	<ul style="list-style-type: none"> The use of successful classroom strategies Sequencing lessons and the discipline of a subject, including sequencing of learning over time Science of Learning approach to subject/phase leadership – effective learning strategies, including a summary and exploration of the evidence base Focus on cognitive science (including the roles of prior knowledge and memory, and retrieval practice) Misconceptions and how they can be addressed in practice (within subjects/phases) How additional adults can support pupils with SEND/additional needs, and how lessons can be adapted to enable pupils to access learning 	<ul style="list-style-type: none"> The role of the curriculum at the levels of school and subject/phase: content, coherence, progression Developing curriculum to support pupil learning (foundational to mastery; different curricular approaches) The need to take a discipline-specific approach to designing and leading curriculum in a subject Curriculum in the classroom: the importance in curricular design of anticipating common misconceptions, and the impact of explicit teaching Accessing the curriculum – ‘every teacher a teacher of literacy’ Leading curriculum design within your subject/phase/specialism: developing strategies to review, implement and evaluate broad and coherent curricula) 	<ul style="list-style-type: none"> The fundamentals of effective teaching (sequencing, pace, links to prior knowledge, etc.) The importance of high expectations (grouping, adapting and responding to pupils) Pupil behaviour and the role of motivation Effective lesson approaches (explicit teaching of metacognitive strategies, explanations, modelling, practice, questioning, etc.) How to structure lessons to build knowledge and understanding Leading the practice of others in the principles of effective teaching The value, principles and practices of coaching and mentoring teaching colleagues Using the <i>Education Development Trust Teacher Practice Tool</i> The effect of teacher beliefs: the <i>Education Development Trust Teacher Mindset tool</i> 	<ul style="list-style-type: none"> Implementing effective and efficient department/phase-level assessment Effective questioning and making feedback work Selecting resources and materials for your subject/phase/specialism Leading assessment approaches across your department/phase/team Selecting the right assessment tools Embedding effective feedback approaches and routines Identifying the different purposes of assessment, and intended application and impact Effective implementation – embedding and sustaining improvements across team Identifying and overcoming barriers to change Holding people to account and making change stick Data collection, monitoring and evaluating implementation Identifying scale-up opportunities

NPQ for Leading Behaviour and Culture					
Block no.	Block 1	Block 2	Block 3	Block 4	Block 5
Specialist focus	<i>Leading improvement</i>	<i>Underpinning principles</i>	<i>Developing others</i>	<i>Furthering your specialism</i>	<i>Embedding in practice</i>
Block title	Leading improvement	Effective behaviour management	From classroom to school: enabling conditions	Complex behavioural needs	Working in partnership to deliver changes
DfE Framework coverage	2: School Culture 5: Professional Development	1: Teaching (ECF)	3: Enabling Conditions for Good Behaviour	4: Complex Behavioural Needs	6: Implementation
Main foci	<ul style="list-style-type: none"> The role of great teachers and their impact on pupil outcomes The characteristics of effective teaching, with a focus on teacher expectations and role-modelling Understanding and applying best evidence in teacher PD Theories of Change and making change sustainable whilst dealing with resistance to change and practitioner misconceptions The value, principles and practices of coaching and mentoring teaching colleagues Understanding and making use of existing frameworks The nature of effective teacher development, including the role of evidence. Setting priorities and managing change over time Equality, diversity and creating a safe space where mistakes are an opportunity to learn 	<ul style="list-style-type: none"> The key factors for establishing a positive climate for learning, and understanding the evidence base The importance of establishing & reinforcing classroom routines The establishment and maintenance of high behavioural expectations in all classrooms: early & least-intrusive interventions The importance of building trusting relationships and how to establish & maintain a supportive, inclusive environment in the classroom Developing intrinsic motivation in pupils and setting them up for success; setting high expectations and motivating pupils to master challenging content Supporting the full inclusion of pupils with SEND/additional needs, and how lessons can be adapted to enable pupils to access learning 	<ul style="list-style-type: none"> Promoting the development of positive, predictable and safe environments across school Reinforcing strong relations between pupils and staff Whole-school policy and practice: the need for consistency, coherence, clear expectations Tackling ingrained behaviours and habits (pupils and teachers): the need for time and staff support Teaching model behaviours, encouraging self-reflectivity, motivation, and establishing and reinforcing positive classroom routines Whole-school approaches to rules, rewards, sanctions, and escalation where needed Using feedback and data for continuous improvement Working in partnership with parents and carers, leading good practice 	<ul style="list-style-type: none"> Understanding when adaptations to whole-school behaviour approaches are needed, to meet individual need (including targeted interventions) The evidence around the multiple influences on pupil behaviour: which may be managed directly, indirectly, or lie outside of school control Age- and stage-related typical behaviours, and understanding a pupil's individual context when responding to complex (mis)behaviour Building positive relations with parents, carers and specialist colleagues to support a pupil to meet high academic and behavioural expectations Understanding and applying policies (SEND, looked after children, safeguarding, etc) Take a lead on anti-bullying, contributing to and communicating preventative strategies 	<ul style="list-style-type: none"> Implementation challenge case studies: successful, partially successful and unsuccessful examples of PD implementation in the area of behaviour and/or culture Effective implementation – embedding and sustaining improvements across team Identifying and overcoming barriers Developing and demonstrating trust in staff, and supporting with appropriate resources and time, while holding people to account and making change stick Data collection, monitoring and evaluating implementation Sustaining change: monitoring and evaluation of implementation activities against intended objectives and continued alignment with school improvement priorities Modelling, supporting, recognising and rewarding good practice Identifying scale-up opportunities

NPQ for Senior Leadership				
Block no.	Block 1	Block 2	Block 3	Block 4
Specialist focus	<i>Leading improvement</i>	<i>Culture</i>	<i>Conditions</i>	<i>Classroom</i>
Block title	Leading improvement	Contributing to culture / improving behaviour	Supporting decision-making / management	Working with colleagues to improve teaching / curriculum / assessment
DfE Framework coverage	8: Implementation 6: Professional Development	1: School Culture 8: Implementation 10: Governance and Accountability 4: Behaviour 9: Working in Partnership	3: Curriculum and Assessment 8: Implementation 7: Organisational Management 10: Governance and Accountability	2: Teaching 8: Implementation 1: School Culture 5: Additional and Special Educational Needs and Disabilities
Main foci	<ul style="list-style-type: none"> The importance of implementing ongoing processes over time that evolve in response to monitoring Understanding and applying best evidence and well-designed frameworks The characteristics of high-quality coaching Building and sustaining capacity through training, monitoring and feedback Understanding dedicated but distributed leadership Evidence-based PD in action The EEF <i>explore, prepare, delivery, sustain</i> model of change Planning a full implementation project Identifying barriers to change Implementation in practice Holding colleagues to account and making change stick Data collection, monitoring and evaluating implementation 	<ul style="list-style-type: none"> Why and how high-quality teaching has a long-term positive effect on pupils' life chances The effect of clear and high expectations Building alignment of staff around an intended school culture Post-Ofsted inspection school improvement planning Effective whole-school behaviour and classroom management – policy and practice Dealing with bullying effectively Promoting effective parent partnerships Working in partnership with external agencies Planning for change 	<ul style="list-style-type: none"> Putting in place the conditions for success The importance of leading curriculum and assessment across own area of influence Pitch and sequence of learning Explicit teaching Assessment-informed pedagogy Effective school governance and accountability, including school finance Organisational management effectiveness Delivering improvement: managing expectations; securing buy-in; monitoring implementation; continuous improvement and ongoing evaluation of priorities 	<ul style="list-style-type: none"> The principles of effective teaching, ensuring a secure understanding and clear leadership of successful classroom strategies Taking a Science of Learning approach, including a summary and exploration of the evidence base Focus on cognitive science (including the roles of prior knowledge and memory, and retrieval practice) How additional adults can support pupils with SEND/additional needs, and how lessons can be adapted to enable pupils to access learning Promoting the use of high-quality resources Sustaining change: monitoring and evaluation of implementation activities against intended objectives and continued alignment with school improvement priorities Sustaining routines around modelling, supporting, recognising and rewarding good practice Scaling up implementation

NPQ for Headship				
Block no.	Block 1	Block 2	Block 3	Block 4
Specialist focus	<i>Leading improvement</i>	<i>Culture</i>	<i>Conditions</i>	<i>Classroom</i>
Block title	Leading improvement	Leading culture / behaviour across school	Developing rigorous organisational management / governance	Ensuring effective teaching / curriculum / assessment across school
DfE Framework coverage	8: Implementation 6: Professional Development	1: School Culture 8: Implementation 10: Governance and Accountability 4: Behaviour 9: Working in Partnership	3: Curriculum and Assessment 8: Implementation 7: Organisational Management 10: Governance and Accountability	2: Teaching 8: Implementation 1: School Culture 5: Additional and Special Educational Needs and Disabilities
Main foci	<ul style="list-style-type: none"> Identifying competing and aligned priorities within a school Prioritising and allocating resources across whole school The importance of implementing ongoing processes over time that evolve in response to monitoring Understanding and applying best evidence and well-designed frameworks The characteristics of high-quality coaching, with a focus on staff needs at various career stages Building and sustaining capacity through training, monitoring and feedback Understanding dedicated but distributed leadership The EEF <i>explore, prepare, delivery, sustain</i> model Planning a full implementation project, involving senior/middle leaders Identifying barriers to change Holding staff to account and making change stick Data collection, monitoring and evaluating implementation 	<ul style="list-style-type: none"> Why and how high-quality teaching has a long-term positive effect on pupils' life chances The effect of clear and high expectations Setting clear direction and building alignment of staff around an intended school culture Post-Ofsted inspection school improvement planning Effective behaviour management – setting the policy and building buy-in from staff / alignment Enabling and supporting staff to deal with bullying effectively Establishing effective parent partnerships Key principles of working in partnership (inc. external agencies and other schools) 	<ul style="list-style-type: none"> Headteacher as school's prime leader of curriculum and assessment: putting in place the conditions for success Pitch and sequence of learning Explicit teaching Assessment-informed pedagogy Organisational management effectiveness Prioritising and understanding 'opportunity cost' Delivering improvement: managing expectations; securing buy-in; monitoring implementation; continuous improvement and ongoing evaluation of priorities Headteachers' HR responsibilities, including leading/managing/ deploying staff, appraisal processes and performance management (positive vs 'toxic' climates) Effective school governance and accountability, including school finance 	<ul style="list-style-type: none"> Promoting the principles of effective teaching, ensuring a secure understanding and clear leadership of successful classroom strategies Taking a Science of Learning approach, including a summary and exploration of the evidence base Focus on cognitive science (including the roles of prior knowledge and memory, and retrieval practice) How additional adults can support pupils with SEND/additional needs, and how lessons can be adapted to enable pupils to access learning Promoting the use of high-quality resources across school Sustaining change: monitoring and evaluation of implementation activities against intended objectives; alignment with original or evolving school improvement priorities? Sustaining routines around modelling, supporting, recognising and rewarding good practice Scaling up implementation